



# North West Provincial Treasury

**CESA-PRESIDENTIAL FUNCTION**

**Theme: “Call to Service”**- CESA calling on consulting engineers and other infrastructure stakeholders to proactively contribute to South Africa’s Economic Reconstruction and Recovery Programme.



20<sup>th</sup> October 2022

*Together we move  
North West Province forward.*



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- What is the IDMS?
- Why is the IDMS in Existence?
- IDMS Benefits
- Elements of the IDMS
- IDMS Legislative / Regulatory Requirements
- Infrastructure Delivery Management Processes
- Achievement of Government Strategic Objectives with IDMS
- Expected Outcomes
- IDMS Custodianship and Participants
- Critical Success Factors

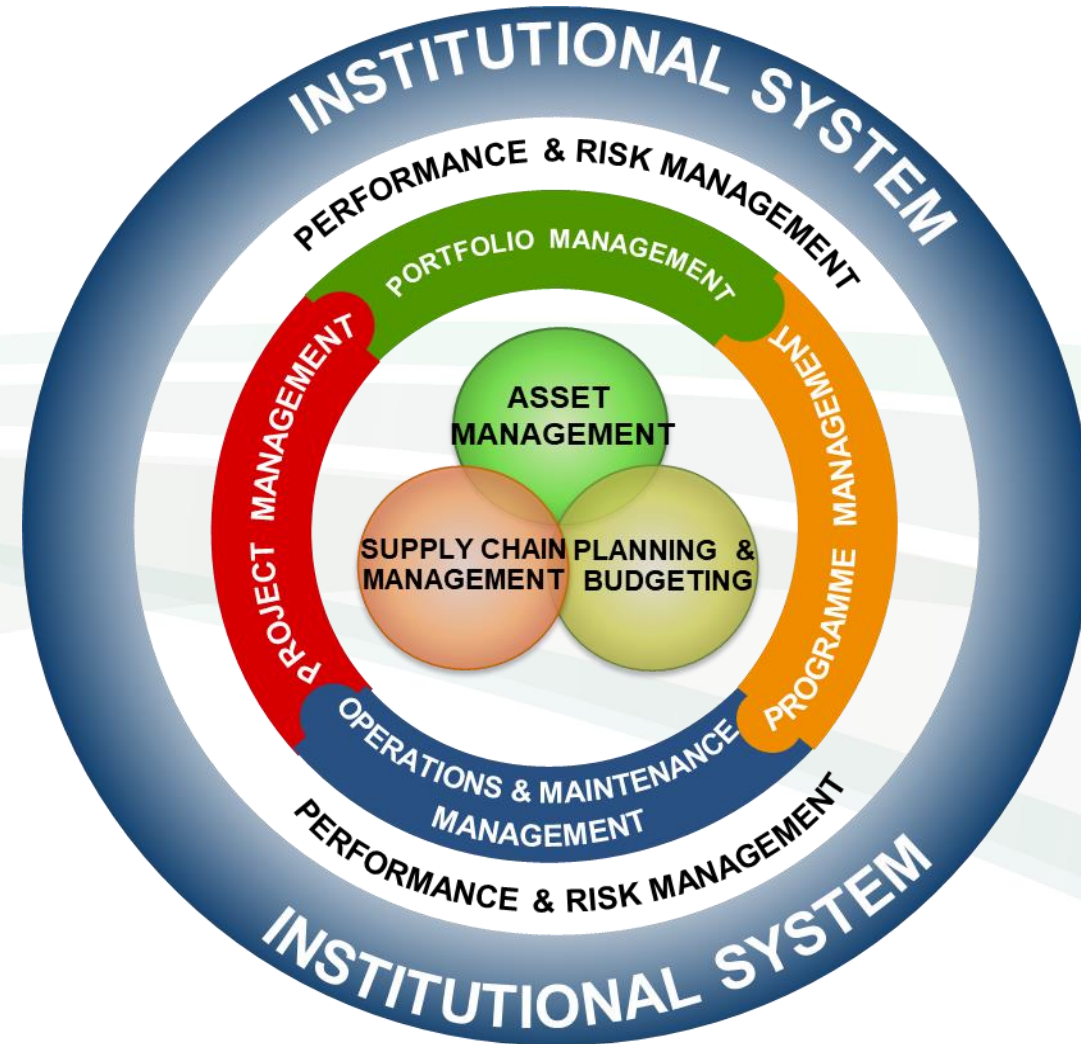
The purpose of this presentation is to:

- To briefly create awareness and introduce the Infrastructure Delivery Management System
- Provide an overview of the Infrastructure Delivery Management System (IDMS).
- Outline benefits, elements and legislative frameworks regulating the system
- Infrastructure delivery process
- Critical success factors



# What is the IDMS (Infrastructure Delivery Management System)?

- Government's model of choice for the management of public sector infrastructure delivery.
- **Defined as the management system that guides, directs and enables infrastructure delivery in the public sector**
- Provides a comprehensive inter-governmental, **rule-based approach** and system to infrastructure asset management planning, management, monitoring and reporting to optimise increased investments in infrastructure development





- **Respond to infrastructure delivery challenges of:**
  - Poor and fragmented planning
  - Lack of **integration** between infrastructure planning, budgeting and delivery
  - Lack of **skills and capacity** to deliver infrastructure
  - Lack of appropriate infrastructure procurement systems and skills
  - Lack of uniformity in SCM and procurement procedures
  - No standard and uniform set of processes for infrastructure delivery
  - **Poor information management**, reporting and monitoring

## WHY IS THE IDMS IN EXISTENCE?

- Provide a **set of processes** that need to be followed to deliver infrastructure effectively and efficiently
- Promote **standardisation and uniformity** in public sector infrastructure delivery
- To assist with legislative **compliance**
- Promote **inter-governmental relations** amongst the three spheres of government and across departments and sectors
- Focus on **strategic synergies** amongst infrastructure sectors in order to improve efficiencies in service delivery

Some of the benefits derived from implementing the IDMS are as follows:

- **Standardised and uniform approach** and processes to public sector infrastructure delivery management
- Promotes integration and **improves inter-governmental relations** amongst key role players
- Strengthens and **builds public sector capacity and capability** through the appointment of appropriate personnel in the infrastructure departments using the IDMS HR **Capacitation Framework**;
- **Improved infrastructure planning, budgeting, management and operations & maintenance**;
- **Adherence to relevant legislative** requirements such as DORA, CIDB Act and GIAMA;
- Improved infrastructure **procurement**;
- Improved **reporting, monitoring and evaluation**;
- Provides guidance on **governance and institutional arrangements**

- The “core” of the **IDMS comprises** the **legislative and regulatory requirements** for asset management, planning and budgeting, and supply chain management all of which are linked and interrelated.
- **Infrastructure delivery management processes** comprise portfolio, programme, operations, maintenance and project management processes.
- The management systems and processes continually interact with a **performance and risk management system**.
- The **IDMS institutional system** serves as the “glue” that bonds the IDMS systems and processes together and to organisations and the bigger governance system.
- **Note: The IDMS does not exist in isolation. It is an integral part of the public sector and more specifically its planning and service delivery systems**

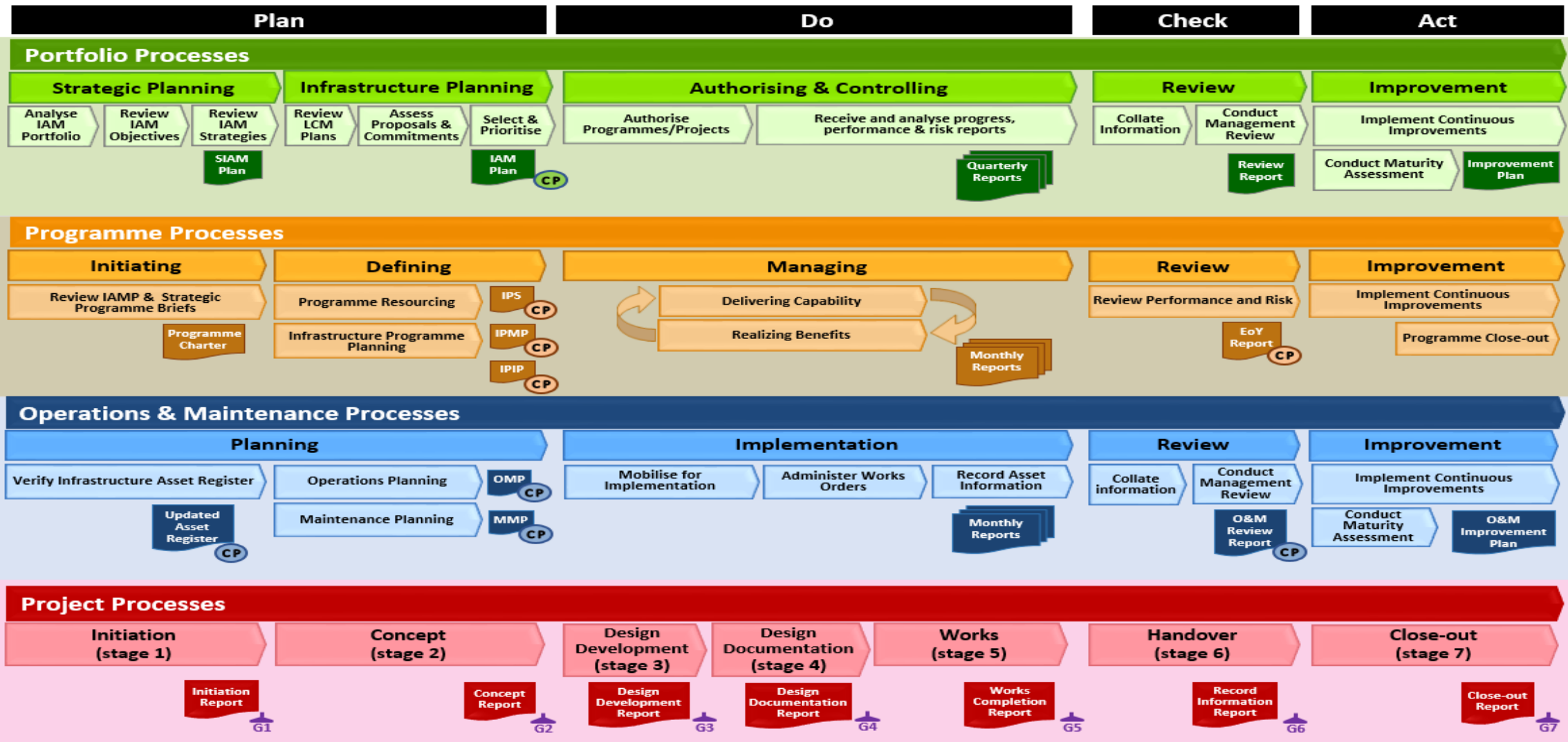


Legislative frameworks governing the system are:

- Constitution of the Republic of South Africa
- Public Finance Management Act (PFMA);
- Municipal Finance Management Act (MFMA);
- Division of Revenue Act (DORA);
- Government Immovable Asset Management Act (GIAMA)
- Intergovernmental Relations Act (IGRA)
- Construction Industry Development Board Act (CIDBA)

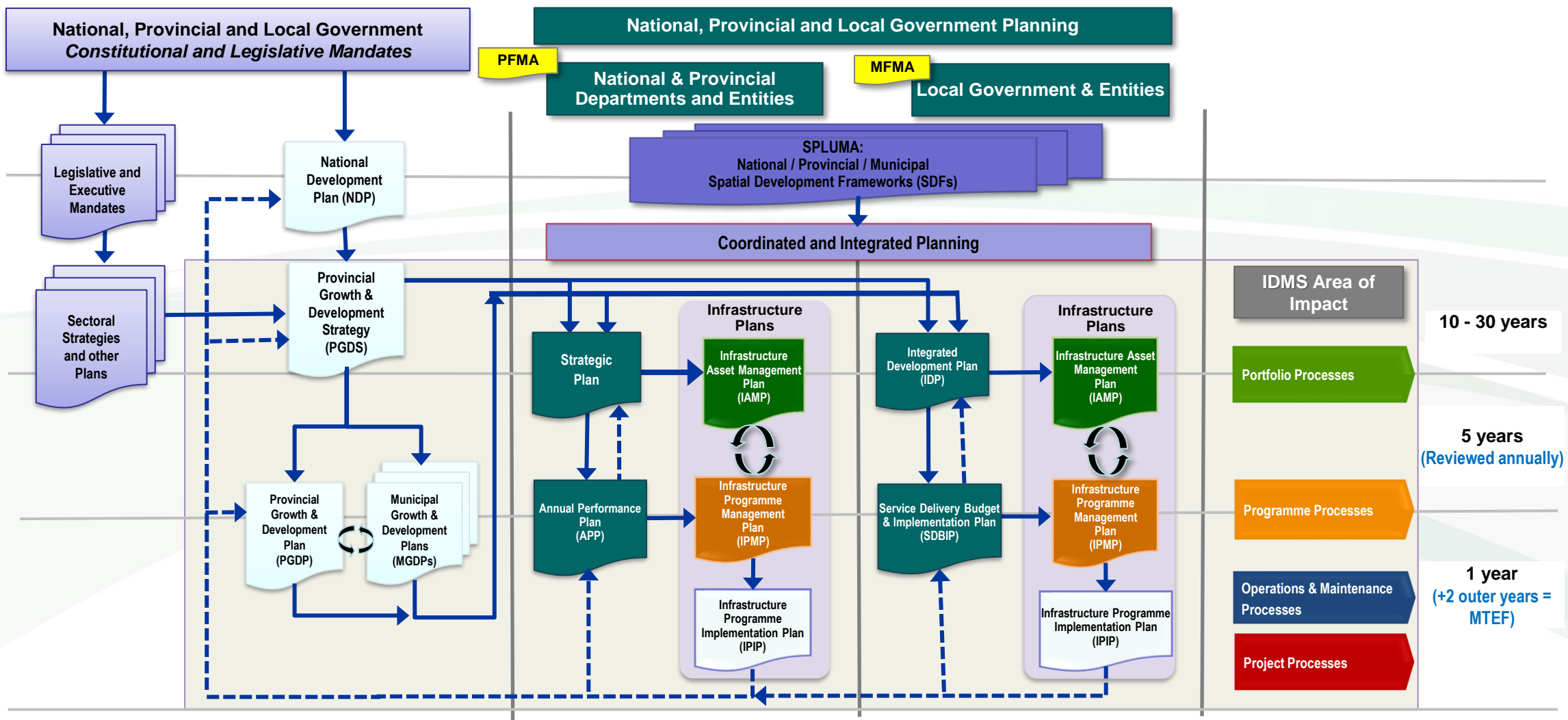


# INFRASTRUCTURE DELIVERY MANAGEMENT PROCESSES





# ACHIEVEMENT OF GOVERNMENT STRATEGIC OBJECTIVES WITH IDMS



## Accounting Officers will be able to:

- Understand the **alignment** of national and sector strategies with the provincial infrastructure strategies as well as the departmental strategies
- Understand delivery and **procurement** management processes
- Understand delivery and procurement management within the **framework** of government's supply chain management policy
- Establish a construction procurement system that is **compliant with the regulatory and legislative framework**
- Institute **control measures** at appropriate points within the delivery and procurement management processes
- **Account** for the full life cycle costs of infrastructure, all the way through to asset disposal
- Understand their governance obligations

## Infrastructure delivery managers will be able to:

- Understand delivery and procurement management processes and to identify the specific actions associated with such processes
- Identify appropriate delivery options
- Identify and prioritise projects
- Design their programmes using simple templates and guides
- Align the allocated budgets to their programmes
- Procure supplies, services and engineering and construction works, as necessary
- Manage the planning and design of projects
- Manage procurement and project delivery processes
- Oversee the implementation of projects and perform contract administration functions
- Manage project risks better
- Manage performance better.



- The **custodian** of the IDMS is National Treasury with the support of the Provincial Treasuries and Department of Public Works
- IDMS is applicable to all spheres of government. Participants and target audience include:
  - Infrastructure practitioners across all spheres
  - Infrastructure sector departments
  - Implementing agents
  - Academia
  - Built Environment Professional Councils and Associations
  - Private sector
- The IDMS is currently to all provincial departments

- The **critical success factors for the implementation and institutionalisation** of the IDMS include the following:
  - **Establishment of strategic partnerships**
  - **Clearly mapped out roles and responsibilities** between the relevant departments as well as between the different spheres of government as per the provincial protocols for the implementation of the IDMS;
  - **Buy-in** by both political and departmental executive management
  - Continuous **training and capacitation** of both executive and infrastructure delivery practitioners;
  - **Leadership Alignment and effective stakeholder management** and communication; and
  - Effective **integration, monitoring and coordination** functions by both leaders and Executive management



# THANK YOU!



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