

Future Proofing the Municipal Electricity Utility Business in SA through Generational Diversity



Mmaphuthi Nkwana

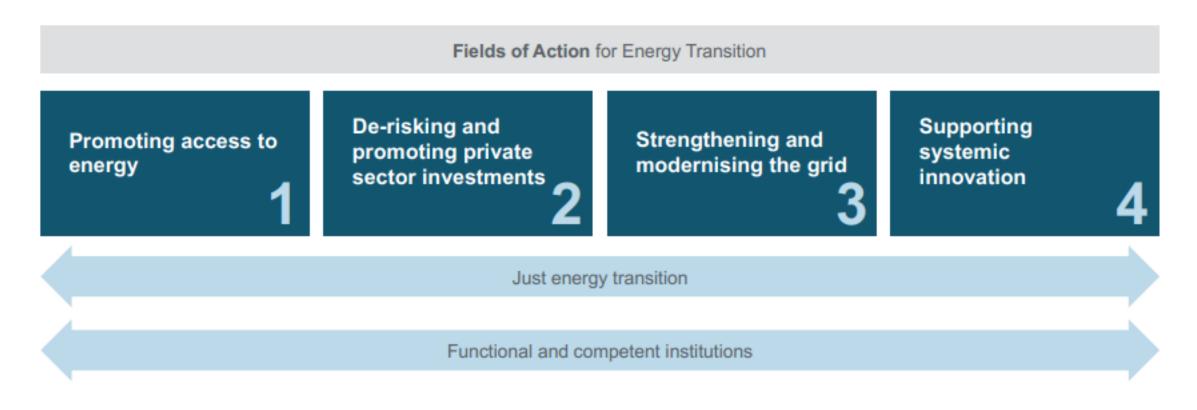
CESA Western Cape YPF Committee Member





Accelerating Energy Market







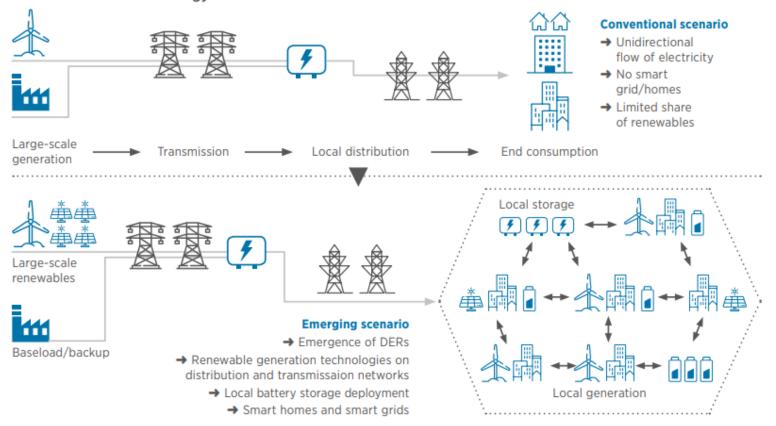


The Renewable Energy Transition in Africa – kWF, GIZ and IRENA

Accelerating Energy Market



Figure 1 Conventional scenario versus emerging scenario in the power system due to the emergence of distributed energy resources





IRENA 2019 – Future role of distribution system operators

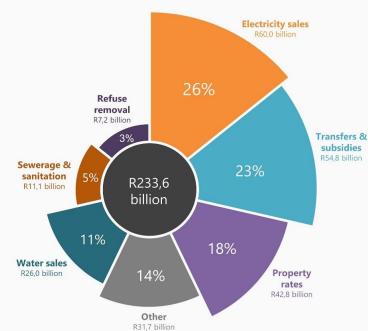
ESA

Importance of Electricity Utilities in South African Local Municipalities

NOP



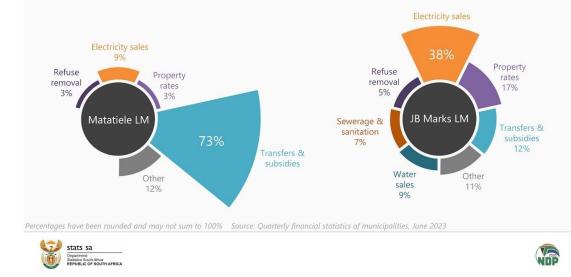
Figure 1: Where does municipal money come from?



Total revenue received or generated across a sample of 130 municipalities (in the first six months of 2023)

Figure 2: Municipalities can exhibit starkly different revenue patterns

Predominantly rural municipalities (e.g. Matatiele) rely on financial transfers from government, while more urban municipalities (e.g. JB Marks) generate more of their own revenue (e.g. from electricity sales and property rates). Percentage breakdown of total revenue by source in the first six months of 2023



Electricity Sales in most cases contributes the largest portion of service-related income for municipalities no matter the size of the municipality

Young Professionals Forum

- Property Rates also plays a critical role in keeping a municipality financially healthy
- Sustaining the municipal energy business is crucial to the sustainability of local municipality!!





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AMEU 70th CONVENTION

Future Proofing the Municipal Electricity Utility Business in SA

20 - 23 Oct 2024 Kruger National Park Nombolo Mdhluli Conference Centre (Skukuza Safari Lodge) Est 1915 AMEU

Hosted by City of Mbombela







What is Generational Diversity?



Generational diversity refers to the presence and inclusion of multiple generations within a workplace or organisation. It recognizes that different generations bring varied perspectives, experiences, skills, and values to the table. This diversity can significantly impact how teams' function, communicate, and innovate

-OpenAI (ChatGPT)









• 1946-1964









Each generation imagines itself to be more intelligent than the one before it, and wiser than the one that comes after it

-George Orwell







The key principles of Generational Diversity





Centered around capacity building

Promotes Enables succession organizational planning adaption to market changes Presents innovation from diversity

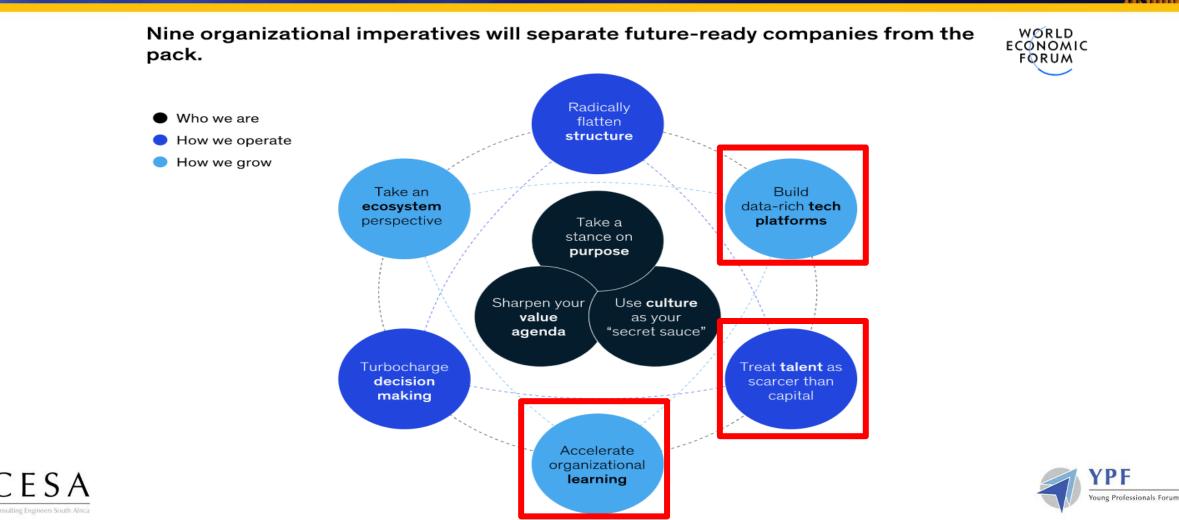
Creation of policies and procedures promoting data management and exchange of experience





Future-ready organisations





Why integrate Young People?

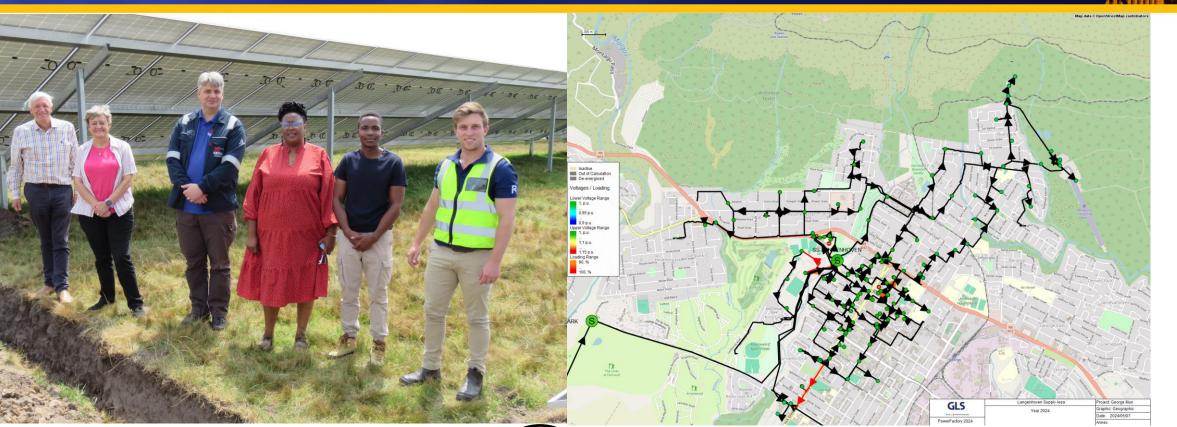


- Combats the impact of the "Brain Drain"
- Address the shortage of technical skills (engineers, technologists etc...) in South Africa's public sector
- Reducing the age gap in the engineering field
- Promote the intentional development of quality professionals
- Create a pipeline of technical talent
- Fill the skills gap
- Contributes to organisation longevity





Generational Diversity managed right!!



TH











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Aphiwe is a planning engineer within the Planning and Design department. He joined the team back in 2022 and holds his BTech in Electrical Engineering







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Courtesy of George Local Municipality website https://www.george.gov.za/george-on-track-with-proactive-response-toenergy-crisis-in-south-africa/





What have we learnt?



- Rapidly changing energy sector, and the importance for municipalities to keep up.
- What Generational Diversity is?
- Succession Planning, Capacity building, Organisational Adaption, Exchange of Experience, Innovation are crucial principles of generational diversity that should be considered when futureproofing the municipal electricity business
- We cannot talk about future-proofing the municipal electricity business without integrating the youth!!







We, as leaders, can build bridges with what appeared to be chasms across generations, and with those bridges create a pathway for experience and knowledge to go down, and for an innovation, new technology and new ideas to be brought up, so we can truly empower our rising leaders to build on and carry the legacy we are building today!

- Mitch Lomazov







Thank you!!



